

**REMARKS BY MR WONG KIM YIN, GROUP PRESIDENT & CEO,
SEMBCORP INDUSTRIES AT THE OFFICIAL OPENING OF THE
SEMBCORP TENGEH FLOATING SOLAR FARM ON 14 JULY
2021 AT TENGEH RESERVOIR, SINGAPORE**

Prime Minister Lee Hsien Loong

Ms Grace Fu, Minister for Sustainability and the Environment

Mr Albert Chua, Permanent Secretary, Ministry of Sustainability and the Environment

Mr Chiang Chie Foo, Chairman, PUB

Mr Ng Joo Hee, Chief Executive, PUB

Distinguished guests, ladies and gentlemen

1. Good morning. On behalf of the Sembcorp team, I would like to welcome you to the official opening of the Sembcorp Tengeh Floating Solar Farm.
2. The inauguration of this 60 megawatt-peak floating solar photovoltaic system at Tengeh Reservoir marks a key milestone for Sembcorp, as we grow into a leading renewable energy provider.

3. The Sembcorp Floating Solar Farm is one of the world's largest inland floating solar photovoltaic systems. It is a great example of how Singapore can harness renewable energy, despite our limited land resources.
4. This project also showcases a number of innovations.
5. We are the first in the world to deploy advanced drone electroluminescence imaging technology. It accurately and rapidly pinpoints any defects in the solar panels, which could have been caused by a variety of factors from the manufacturing to the installation stages.
6. We are proud that this innovative solution is developed by Quantified Energy Labs, a technology spinoff from the National University of Singapore.
7. GPS trackers were built and implemented to remotely monitor and detect misalignments in the positions of our PV array islands for immediate troubleshooting.
8. Drone technology will continue to be used in the operations and maintenance of the solar farm to help perform regular and rapid remote visual inspection of the entire farm.

9. With the substantial amount of learning, the Sembcorp Tengeh Floating Solar Farm provides a blueprint for the design, construction, operations and maintenance of future large-scale floating solar photovoltaic systems.

10. The Sembcorp Tengeh Floating Solar Farm is made possible only because of the progressive thinking and foresight of MSE and PUB. I would like to express my gratitude to PUB for their partnership and trust in us. We look forward to future opportunities to collaborate.

11. We must also thank all other government and industry partners who have been instrumental in this journey.

12. Last but not least, I must mention the Sembcorp team. Confronted with the COVID pandemic, we overcame supply chain and logistics issues, to bring more than 122,000 solar panels and 250,000 floats to Tengeh. We redesigned work teams and shifts to manage restrictions that were in place. We came up with new ideas to make up for lost time and boost efficiency. Thank you for your relentless effort, to bring this project to its successful opening today.

13. As the leading homegrown renewable energy player, Sembcorp has over 3,300 megawatts of renewable energy assets around the world, including one of the largest fleets of battery energy storage systems in the UK.
14. We are committed to, and have the track record and competencies, to support the Singapore Green Plan, and we stand ready to participate actively in the recently unveiled GreenGov.SG sustainability movement.
15. The Sembcorp Tengeh Floating Solar Farm is a key project contributing to the sustainability movement. It is a crown jewel in our portfolio, and a showcase for Singapore.
16. On that note, thank you once again for sharing this momentous occasion with us. We look forward to hosting you on the tour.
17. Thank you.

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