

Mahindra & Mahindra Ltd.

Mahindra Towers,

Dr. G. M. Bhosale Marg, Worli, Mumbai 400 018 India

Tel: +91 22 24901441 Fax: +91 22 24975081

		Fax: +91 22 24975081
c)	industry to which the entity being	4 (Four) Wheel Passenger Electric Vehicles
	acquired belongs;	
d)	objects and effects of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the Company);	 To accelerate the growth of 4 (Four) Wheel Passenger Electric Vehicles Business and to get Growth Capital to fund the said Business. EVCo will significantly leverage the manufacturing capabilities and product development of the Company as also the ecosystem of suppliers, dealers and financiers of the Company. The funds infused by the Company and BII will be utilized by the EVCo primarily to create and market a world-class Electric SUV portfolio with advanced technologies. Onboarding BII as an investor will also help the Company to leverage their focus and expertise in ESG and Climate Change.
e)	brief details of any governmental or regulatory approvals required for the acquisition;	Not Applicable
f)	indicative time period for completion of the acquisition;	 First Tranche closing will happen on fulfilment of conditions precedent and is expected to be completed not later than 30th June, 2023 Second Tranche closing is expected to happen post completion of certain milestones in FY24
g)	nature of consideration - whether cash consideration or share swap and details of the same	The Investment by the Company and BII of an amount upto Rs. 1,925 crores each in the Securities of the EVCo will be in cash.
h)	cost of acquisition or the price at which the shares are acquired;	As mentioned above, the EVCo will be incorporated as a wholly owned subsidiary of the Company in India, to undertake the 4 (Four) Wheel Passenger Electric Vehicles Business of the Company.
		➤ The Company has agreed with BII to invest in Equity Shares of EVCo in two tranches upto an amount of Rs. 1,925 crores subject to the terms and conditions as stipulated in the Securities Subscription Agreement and the Shareholders' Agreement.
		➤ BII will also invest upto an amount of Rs. 1,925 crores in the Compulsorily Convertible Preference Shares of EVCo which would result in BII having a shareholding in the range of 2.75% to 4.76% of the Share Capital of EVCo, on a fully diluted basis. The above investment by BII also envisages BII having a nominal shareholding of 100 Equity Shares in the EVCo.
		➤ The Investment by the Company and BII would be subject to the terms and conditions as stipulated in the Securities Subscription Agreement and Shareholders' Agreement.
i)	percentage of shareholding / control acquired and / or number of shares	> EVCo would be incorporated as a wholly owned subsidiary and as such the Company would hold 100% of the Equity Share Capital of EVCo.
	acquired;	➤ The details of incorporation, Initial infusion of Capital by the Company, Share Capital, Consideration by EVCo to the Company for acquiring the identified assets relating to the 4 (Four) Wheel Passenger Electric Vehicles Business would be decided by the Company and the EVCo post its incorporation and will be disclosed thereafter.

Regd. Office: Gateway Building, Apollo Bunder, Mumbai 400 001, India

Tel: +91 22 22021031|Fax: +91 22 22875485 Email : group.communications@mahindra.com

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		 Post infusion of funds by BII as mentioned above, it will have a shareholding in EVCo in the range of 2.75% to 4.76% of the Share Capital of EVCo, on a fully diluted basis. Upon subscription to CCPS, BII would get certain rights such as right to appoint one nominee director on the Board of EVCo, pre-Emptive Rights to participate in future funding rounds; affirmative voting and minority protection rights, transfer related rights, exit options, etc. as stipulated in the aforesaid agreement(s).
j)	brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief);	Not Applicable (EVCo is yet to be incorporated)

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Press Release

British International Investment to invest up to Rs. 1,925 crores / USD 250 million at a valuation of up to Rs. 70,070 crores / USD 9.1 billion, into a new 4 Wheel Passenger Electric Vehicle Co. to be set up by Mahindra & Mahindra Ltd.

Mumbai, July 7, 2022 – British International Investment (BII), the UK's Development Finance Institution and impact investor and Mahindra & Mahindra (M&M) have executed a binding agreement to invest up to Rs. 1,925 crores each into a wholly owned subsidiary of M&M that will be newly incorporated ("EV Co."). BII will invest up to Rs 1,925 crores in the form of compulsory convertible instruments at a valuation of up to Rs. 70,070 crores, resulting in 2.75% to 4.76% ownership for BII in the EV Co. The EV Co. will focus on four-wheel (4W) passenger electric vehicles.

The total capital infusion for the EV Co. is envisaged to be approximately Rs. 8,000 crores / USD 1 billion between FY 24 and FY 27 for the planned product portfolio. M&M and BII will work jointly to bring other like-minded investors in the EV Co. to match the funding requirement in a phased manner.

BII's investment is designed to significantly accelerate the availability and adoption of electric vehicles in India and other markets served by M&M. According to a recent survey by Roland Berger, a leading global automotive consulting company, Indian consumers are twice as likely as their counterparts in the UK and the US to consider the purchase of an EV. The investment alongside M&M in the new EV company supports BII's undertaking that at least 30% of its total investments will be in climate finance.

The EV Co. will significantly leverage the broader manufacturing capabilities, product development, design organizations along with the ecosystem of suppliers, dealers, and financiers of M&M. The funds will be utilized primarily to create and market a world-class electric SUV portfolio with advanced technologies.

Dr. Anish Shah, MD & CEO, Mahindra & Mahindra Ltd. said: "We are extremely delighted to have BII as a partner in our SUV electric journey. In BII, we have found a like-minded long-term partner who is committed to combating the climate emergency. The Mahindra Group aims to be Planet Positive by 2040. Mahindra has been a pioneer in the electric vehicles space, and we are confident we will be the leaders in the electric SUV market in the future."

Mr. Nick O'Donohoe, CEO, British International Investment, commented: "BII's anchor investment will be key to attracting additional sources of private capital into this exciting venture with the Mahindra Group. The acceleration of EV development in India will be critical to supporting the country in reaching its emission targets as well as improving air quality in many urban areas. Mahindra will play a central role in the decarbonisation of the automotive industry in India and elsewhere."

Mr. Rajesh Jejurikar, Executive Director – Auto & Farm Sectors, Mahindra & Mahindra, commented: "Mahindra has very exciting plans to be a leader in the electric SUV space. We would share our vision that includes our comprehensive product, technology, and platform strategy at the UK event on 15 August 2022, followed by a reveal of the electric XUV 400 in September 2022. We would expect between 20% to 30% of Mahindra SUVs being electric by 2027".

Mr. Samir Abhyankar, Managing Director and Head of Direct Private Equity, British International Investment, said: "Climate change is one of the biggest challenges of our time. The investment into Mahindra's EV business is in line with our decarbonization strategy and focus of supporting sustainable business models that create new jobs, particularly for women. We are delighted to be backing Mahindra to execute on their compelling EV strategy and ambition and crowd in other like-minded investors in the future."



It is expected that the first round of BII's capital investment will be completed not later than June 2023 on fulfilment of conditions precedent and the balance post completion of certain milestones in FY24.

Khaitan & Co. are legal advisors to Mahindra. Cyril Amarchand Mangaldas and Cleary Gottlieb are legal advisors to BII for the transaction.

About Mahindra

Founded in 1945, the Mahindra Group is one of the largest and most admired multinational federation of companies with 260,000 employees in over 100 countries. It enjoys a leadership position in farm equipment, utility vehicles, information technology and financial services in India and is the world's largest tractor company by volume. It has a strong presence in renewable energy, agriculture, logistics, hospitality, and real estate.

The Mahindra Group has a clear focus on leading ESG globally, enabling rural prosperity and enhancing urban living, with a goal to drive positive change in the lives of communities and stakeholders to enable them to Rise.

Learn more about Mahindra on www.mahindra.com / Twitter and Facebook: @MahindraRise/ For updates subscribe to https://www.mahindra.com/news-room

About British International Investment (BII)

British International Investment is the new name for the UK's Development Finance Institution and was formerly known as CDC Group.

British International Investment is a trusted investment partner to businesses in Africa, Asia and the Caribbean. It invests between GBP 1.5 and GBP 2 billion every year to support the UK Government's Clean Green Initiative and to create productive, sustainable and inclusive economies in our markets

British International Investment plays a key role in the UK Government's wider plans to mobilize up to GBP 8 billion a year of public and private sector investment in international projects by 2025.

Over the next five years, at least 30 per cent of BII's total new commitments by value will be in climate finance. This will make it one of the world's largest climate investors in Africa.

BII is also a founding member of the <u>2X Challenge</u> which has raised USD 10 billion to empower women's economic development.

The company has investments in over 1,300 businesses in emerging economies and total assets of GBP 7.7 billion.

Media contact information:

For Mahindra

Pramuch Goel
VP & Head - Group Communications
Mahindra Group

Email: goel.pramuch@mahindra.com



For British International Investment

Andrew Murray-Watson
Head of UK Media
British International Investment plc
123 Victoria Street, London, SW1E 6DE
M. +44 7515 695232
Email- amurray-watson@bii.co.uk